

A FRUITFUL JOB-PROGRAM PARTNERSHIP



# **Fruit Industry Employment Program** 2013-2014









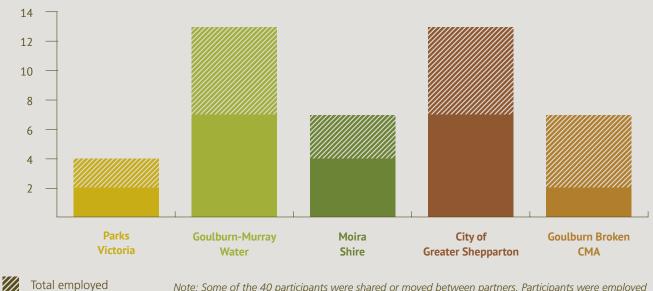


# FRUIT INDUSTRY EMPLOYMENT PROGRAM (FIEP) BY NUMBERS\*

<b>40</b> participants	<b>39,917 hrs</b> of environmental works	<b>1,093 hrs</b> of accredited training
<b>95%</b> of participants were satisfied with FIEP	<b>100%</b> of appropriate people who wanted a job got one	<b>1,500 ha</b> of weeds controlled
<b>67 km</b> of fence removed, repaired and built	<b>7,500</b> native seedlings planted	<b>700</b> nest boxes built or hollows salvaged
<b>52 kg</b> of seed collected and cleaned	<b>15 tonne</b> of rubbish removed	<b>50 km</b> of tracks slashed and cleared

### NUMBER OF FIEP PARTICIPANTS IN EACH PARTNER AGENCY

Regularly employed



Note: Some of the 40 participants were shared or moved between partners. Participants were employed for widely varying timespans.

\* see page 21 for detailed results

"The existing agency relationships meant the Moira Shire could sign up to the FIEP promptly and with great confidence."

Gary Deayton, Moira Shire

"Rural people are proud people. They don't want handouts. They deserve and occasionally need support."

*George Themilis, former fruit grower and FIEP participant* 

THE FIEP STORY	2
COMMUNITY REACTIONS	4
CASE STUDIES	7
1. Working mum gets a ticket to the future	8
2. Third-generation fruit grower grafts onto the office	10
3. Third-generation fruit grower jumps the fence	12
4. Orchard supervisor's family wins from a work in the parks	14
5. Freelance fruit-picking father of three part of Goulburn-Murray Water team	16
6. Family fruit grower keeps orchard and catchment healthy	18
PROJECT PARTNER RESULTS	
AND REACTIONS	20
FIEP action results for each partner	21
Moira Shire	22
Greater Shepparton City Council	23
Parks Victoria	24
Goulburn-Murray Water	25
Programmed Integrated Workforce	26
Lessons for future programs	27
FIEP IN THE MEDIA	28
FIEP WORKS MAP	32

1

# THE FIEP Story

# CHRIS NORMAN, CEO, Goulburn Broken Catchment Management Authority (CMA)



SPC Ardmona's April 2013 announcement of major fruit intake cuts was a massive blow to growers who supplied SPC Ardmona, with huge flow-on effects to the regional economy and broader community. Contracts to growers and related businesses are worth more than \$100 million to the local economy.

A rapid response to SPC Ardmona's announcement was needed, and, with the support of Fruit Growers Victoria, the Goulburn Broken CMA conceived the Fruit Industry Employment Program (FIEP).

Goulburn Broken CMA's trusting long-term relationships with partners once again proved critical, with implementation of FIEP starting within six weeks of ministerial approval. Experiences with drought, flood and fire recovery programs taught the Goulburn Broken CMA that large environmental benefits could be achieved while providing disaster-impacted rural people with timely support and a new focus.

The Department of Environment and Primary Industries (now known as the Department of Environment, Land, Water and Planning) acted swiftly, making FIEP possible with \$2 million of state government funds. Department of Environment and Primary Industries head office staff then provided strong guidance while letting the CMA do what it does best: drive partnerships for on-ground benefits.

Forty people affected by the reduced fruit intake worked under FIEP, supervised by the Goulburn Broken CMA or its partners: Moira Shire, Greater Shepparton City Council, Parks Victoria, and Goulburn-Murray Water.

The results in this report, including lessons for future programs, are from monthly FIEP steering committee reports and a thorough evaluation of participant and partner organisation experiences.

FIEP participants contributed almost 40,000 hours of environmental works, including 1500 hectares of weed control and 67 kilometres of fencing, while receiving significant income, skills training, and informal social network support. An added benefit is that participants have become advocates within their social circles for agency approaches to catchment management. Ninety per cent of participants were satisfied that FIEP achieved good results for the environment.

While FIEP experiences and training have enabled many participants to gain employment in alternative sectors or increase their contributions within the fruit industry, it remains concerning that 37 per cent of surveyed participants were still unsure what they would do next.

This report shows how our resilient and skilled rural people can be supported by Goulburn Broken CMA's genuine partnerships to achieve exceptional on-ground results.

Thank you to our FIEP participants, Programmed (FIEP's staff provider), and our regional and head office partner-agency contacts.

Thank you also to Corey Wilson, Goulburn Broken CMA's FIEP Manager, who very capably and diligently ensured FIEP was implemented to a very high standard.

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Chris Norman, CEO Goulburn Broken CMA

# COMMUNITY REACTIONS



## **Jenny Houlihan,** Councillor, City of Greater Shepparton

This employment program was very beneficial to our community in many ways and helped see us through a tough period when the local fruit industry hit hard times.

Something effective needed to be put in place relatively quickly and this was done with a timely investment by the Victorian Government, through the Goulburn Broken CMA, in partnership with other agencies, including Greater Shepparton City Council.

Not only did this program provide much needed employment, it enabled Council to complete additional works such as weed control (especially Chilean Needle Grass), tree planting and other activities beneficial to the local environment.

The program strengthened local partnerships and cushioned the disadvantage of unemployment for participants, many of whom have now been able to return to orchard work or move on to other industries.

This has been a remarkably successful program and I would like to thank the staff of the Goulburn Broken CMA, the FIEP workers and Council staff for their contribution, especially Paul Dainton for his role as a works supervisor.

## **John Wilson,** General Manager, Fruit Growers Victoria Limited

When SPC Ardmona announced its dramatic reduction in fruit intake in 2013, many growers were caught unawares because they had been expecting their quotas to take a haircut, but instead they were guillotined. Sixty-seven suppliers no longer had a home for their fruit and another sixty had their quotas halved.

The shock was immediate. Some workers were immediately sacked because production had to stop. Bulldozers were brought in and redundant trees were removed where growers could afford it. Others just left their trees untended because they did not have the cash-flow funds for removal.

On the personal level, workers and some orchardists could not see how they were going to keep food on the table. It was a dire situation that required quick action, not only for the financial needs, but also for the sake of the mental health of those directly and indirectly affected.

The Fruit Industry Employment Plan was one of several initiatives conceived to provide support for those affected by the cutback. It was a concept that provided a win-win outcome for the work providers and the disenfranchised workers of the orchard industries.

It was initiated quickly and, by aligning the interests of stakeholders, it has been a huge success. The workers who have been involved have reported their

gratitude, but more importantly they have taken pride in the work they have done. They have maintained their dignity in a difficulty time.

Fruit Growers Victoria Limited strongly commends this initiative and recommends it as a model for the future.



In February 2014, a fire covering almost 10,000 hectares destroyed habitat, farm infrastructure and pastures around Wunghnu and Numurkah. The Goulburn Broken CMA swung Fruit Industry Employment Program crews into action within 24 hours.

## Pat Rochford Beef farmer, Wunghnu

"The morning after the fires, we found our 22 cows and their calves wandering on the roads. We had lost most of the fences, so when we heard that funding was available for fencing we contacted Corey Wilson from the Goulburn Broken CMA.

"Corey made the whole process very simple. The Fruit Industry Employment Program very quickly enabled the removal of old fencing debris, establishment of a new fencing line and the erection of the new fencing. The labour employed was highly skilled and the fencing is of a very high standard.

"Having someone coordinate the process and communicate with us at all times was a great benefit. We have been able to put stock back onto the property and graze it to reduce fuel load in time for the current fire season."

# **Russell Smith** Mixed farmer, Numurkah

Crews employed through Goulburn Broken Catchment Management Authority's Fruit Industry Employment Program are helping Wunghnu and Numurkah landholders affected by fires that swept across the area on February 9...

...Program coordinator Corey Wilson said crews from the authority, Parks Victoria and Moira Shire Council employed were helping remove and replace firedamaged fences along more than 20 km of creeks and wetlands adjoining private property...

...Russell Smith, who runs a 40 hectare mixedfarm operation bordered by the Broken Creek and Kinnairds Wetland, said the quick response to fix more than 1 km of damaged fences on these boundaries was fantastic.

"All our strainer posts were damaged – it's such a help they (the FIEP crews) got on to it so quickly," Mr Smith said.

"I've got cows just about ready to calve and they've been stuck in a tiny paddock. Once the boundary fences are fixed, I'll be able to get onto the internal ones."

Extracted from the Shepparton News, February 28, 2014





# CASE STUDIES



# CASE STUDY #1

# **Working mum** gets a ticket to the future

#### NAME

Kerrie Wilson

AGE 42

#### LOCATION Cobram

OCCUPATION BEFORE FIEP

#### Orchard worker

HOST ORGANISATION Moira Shire

### TIME WITH FIEP

7 months

### MAIN TASKS

- Remove weeds on roadsides between Cobram and Barmah
- Revegetate reserves

### QUALIFICATIONS GAINED & Training through fiep

- Chainsaw
- First aid
- Truck driving
- Chemical use

After working on orchards for more than 20 years, **Kerrie Wilson** believes the Fruit Industry Employment Program (FIEP) has opened many new doors for her.

Kerrie, the single mother of four-year-old Flynn, was unsure of her future, given the uncertainties facing the fruit industry and the need to keep paying her mortgage.

Kerrie described the FIEP as "awesome".

"There should be more programs like that," said Kerrie.

"It has been great working with so many different people at the Council, Yorta Yorta, Parks Victoria, DEPI and others.

"I've been like a sponge – I've learnt so much from so many and getting all the tickets was really cool."

As part of a two-person crew, Kerrie removed woody weeds on 150 kilometres of roadside in areas adjacent to the Barmah National Park. Kerrie enjoyed planting and caring for trees, having previously worked at a native plant nursery for five winters.

"I loved seeing what the trees looked like fully grown and in their natural environment," said Kerrie.

Kerrie appreciated the opportunity to work with Moira Shire.

"James (Walters) was a great supervisor and Council does so much around town that people don't know about – it's incredible," said Kerrie.

"Being a contract worker, I am used to working fast because the more you do, the more you get paid, but this job taught me how important it is for everyone to be safe, which can mean slowing down a bit. <sup>66</sup> I've been like a sponge – I've learnt so much from so many and getting all the tickets was really cool. <sup>99</sup>

"I've been a farm worker all my life and now I have more confidence and contacts to look at different jobs," said Kerrie.

Following FIEP, Kerrie began with Goulburn-Murray Water before returning to work with Moira Shire.

"I love working in land management and I feel very lucky to have found out about FIEP," said Kerrie.

You get the feeling the freespirited Kerrie's hard work is largely responsible for her luck.



Kerrie's work with Moira Shire included planting trees and destroying weeds.

# CASE STUDY #2

# Third-generation fruit grower grafts onto the office

# NAME

George Themilis

## AGE

59

#### LOCATION Shepparton East

OCCUPATION BEFORE FIEP Fruit grower

#### HOST ORGANISATION Goulburn-Murray Water

### TIME WITH FIEP

11 months

### MAIN TASKS

Office work at Tatura and Shepparton, including:

- Database development
- Asset recording
- Document scanning

# QUALIFICATIONS GAINED & TRAINING THROUGH FIEP

- First aid
- Various software

**George Themilis** speaks with such passion about agriculture, the fruit industry and its role in the future of Shepparton and Australia, it's hard to believe he sold his long-held family orchard in 2013.

George's fruit growing heritage runs deep: his greatgrandfather, grandfather and father were Greek-Macedonian farmers. His grandfather and father emigrated and bought an orchard at Shepparton East in 1946.

George explains that the dramatically reduced demand for his fruit from SPC Ardmona was the last straw.

"It's human nature to keep hanging on and hope for things to improve, but there are large risks," said George.

"I'm one of the casualties of the steep decline in fruit prices and increased production costs, but I am also a glass half-full person. "My wife and I know that you've got to earn money to put food on the table," he added.

The Fruit Industry Employment Program offered the right opportunity for the 59-yearold.

"I hope the days of working hard physically all day are behind me, as I often used Excel and Word to manage the orchard. I enjoy computer work.

"Luckily, the Goulburn Broken CMA was flexible, which meant I could do office-based work with Goulburn-Murray Water.

"I learnt a lot about different software on-the-job," added George."

George is well connected locally through his active involvement in the fruit growing industry, land and water management committees and other community organisations over many years. "Going from being an irrigation customer to an employee (of Goulburn-Murray Water) has given me a different level of network and I have met a lot people through this job," George explains.

"Rural people are proud people. They don't want handouts. They deserve and occasionally need support," said George.

"It is a reality check and somewhat frustrating to be now looking for employment after having employed many people over many years.

"Programs like FIEP fill a gap and are an interim measure – even more could be achieved if governments ran more of them and broadened their scope.

"I hope the experience and skills I have gained will enable me to get a full-time job," said George.

"All-in-all, FIEP has been very worthwhile. I enjoyed the opportunity to acquire new skills and meet many people that otherwise would not have been possible."



George is at ease in the office environment, saying that he enjoys computer work.

 I hope the days of working hard physically all day are behind me...
 I enjoy computer work.

# CASE STUDY #3

# Third-generation fruit grower jumps the fence

### NAME Shannon Pool

AGE

33

#### LOCATION Invergordon

Invergoraon

**OCCUPATION BEFORE FIEP** Fruit grower

HOST ORGANISATION Goulburn Broken CMA

### TIME WITH FIEP

7 months

### MAIN TASKS

- Re-fence burnt areas
- Build nest boxes

# QUALIFICATIONS GAINED & TRAINING THROUGH FIEP

- First aid
- Chainsaw refresher
- Chemical-use refresher
- Fencing

**Shannon Pool's** quiet manner masks his fierce determination to bounce back after being knocked down.

"On top of terrible prices for fruit and high costs, SPC Ardmona said it would not take our fruit anymore," said Shannon.

"We couldn't survive just on the market fruit, so that was the final nail for us – we lost the orchard my grandfather started 50 years ago.

"It is hard for Mum and Dad, working so hard all their lives to then have nothing." Shannon, 33, had been doing "pretty much everything that has to be done on an orchard" since he left school at 15.

Shannon, his wife, Catherine, and 12-month old son, Ajay, live on the houseblock in a landscape that was once covered in fruit trees.

After most of the family's land was sold in 2013, Shannon worked indoors with Murray Goulburn for nine months.

Shannon's transition to FIEP was much more to his liking because of the outdoors work.



Tree hollows salvaged from the 10,000 ha fire for the Turquoise Parrot project.

Everything about the FIEP has been great – the work, the training and the coordination. ??

"Everything about the FIEP has been great: the work, the training and the coordination," said Shannon.

His main task was to re-erect fences burnt in the 10,000 hectare fire near Wunghnu and Numurkah.

"I knew nothing about fencing," said Shannon.

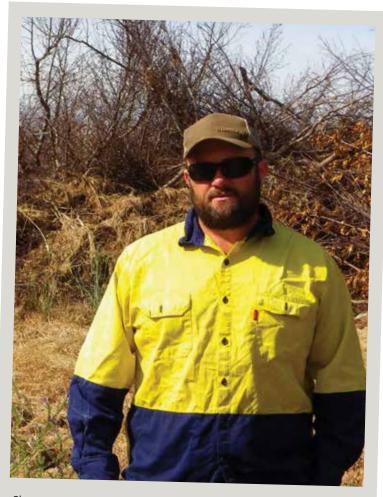
Shannon is using skills and confidence acquired through FIEP to start his own business as a fencing contractor, having recently acquired a postrammer and tractor.

"The FIEP has helped pay some bills and given me new skills to start again," said Shannon.

Although he has always loved the bush, Shannon said his work with FIEP had increased his understanding of how it "works".

"One of our jobs was to create nest boxes and another was to salvage tree hollows for native animals," said Shannon.

"I never knew so many animals lived in hollows."



Shannon stands in front of the fruit trees that have become part of his past.

# CASE STUDY #4

# Orchard supervisor's family wins from a work in the parks

### NAME

Dale Jannenga

AGE

35

#### LOCATION Kialla

Kialia

OCCUPATION BEFORE FIEP Orchard supervisor

### HOST ORGANISATION Parks Victoria

# TIME WITH FIEP

## MAIN TASKS

From Echuca to Barmah to Yarrawonga, varied tasks included treating weeds, fencing, maintaining public amenities (picnic areas, bush toilets, etc), clearing tracks

# QUALIFICATIONS GAINED & TRAINING THROUGH FIEP

- First aid
- Chainsaw
- Construction (induction)

The household budget got very tight when father-ofsix orchard supervisor, **Dale Jannenga**, 35, was laid off in 2013 after 11 years of service.

"I was one of twelve made redundant from the orchard and I knew many across the fruit industry had left the area," said Dale.

"I didn't know what to do and having no income for six weeks was a real killer – the FIEP (Fruit Industry Employment Program) came along at just the right time."

Dale was placed with Parks Victoria in Shepparton at the start of the FIEP in August 2013.

And Dale has taken to Parks Victoria like a squirrel glider to a tree hollow.

"The career change has turned out to be life changing – not just for me, but for the whole family," said Dale. "Everything about the job was enjoyable and I am much less grumpy at home – I'm much easier to live with, and that is what really matters, even though the pay is less."

Dale usually spent alternate weeks based out of Parks Victoria's Shepparton and Yarrawonga work centres.

"I love being in the bush and was lucky to be placed with Parks Victoria because I've had the best variety of jobs, from fencing and spraying weeds to inspecting campsites and maintaining picnic areas.

"They've been a great bunch to work with, the Parks Vic. people – you can always ask questions and they ask me questions too," said Dale.



Dale, a keen four-wheel drive enthusiast, hopes his FIEP work leads to a career where he can encourage many public land users to have a greater respect for the bush.

"The amount of rubbish people dump or just leave behind is ridiculous," said Dale.

Dale's FIEP highlight came at the end of FIEP – he earned a 26-week contract with the Parks Victoria summer fire crew.

**"** I didn't know what to do and having no income for six weeks was a real killer – the FIEP came along at just the right time. "

# CASE STUDY #5

# **Freelance fruit-picking father of three** part of Goulburn-Murray Water team

### NAME Johnny Tonizzo

AGE 37

LOCATION Strathmerton

**OCCUPATION BEFORE FIEP** Freelance fruit picker

HOST ORGANISATION Goulburn-Murray Water

TIME WITH FIEP

MAIN TASKS

• Sprayed weeds

# QUALIFICATIONS GAINED & TRAINING THROUGH FIEP

- First aid
- Chainsaw
- Chemical-use
- Truck driving
- Weed identification

Johnny Tonizzo, 37, was a freelance fruit picker for 11 years before starting with the Fruit Industry Employment Program (FIEP).

"I was good at picking fruit and loved the money and lifestyle, but the job isn't what it used to be," said Johnny.

"The days of a freelance picker are nearly done and dusted – you need to be part of a contract crew now, which completely changes the work environment.

"I have a ten-year-old and two kids under two, so I can't go off and pick capsicums at Bowen during the winter anymore – I needed a more permanent job so I could stay and support my family," said Johnny.

Johnny had been planting native trees with a local business when the FIEP opportunity came up. "I was with FIEP from the outset, starting with Greater Shepparton City Council's arborist crew, and I really enjoyed my time there," said Johnny.

But when his wife was about to have a baby, Johnny requested a move so he could be closer to home.

"I was very grateful to be given work at Cobram by another host organisation, GMW (Goulburn-Murray Water)," Johnny said.

"GMW has been fantastic – I've worked with a great crew and GMW deserves a lot of credit for the focus on employee safety.

"It's also great to be part of a team again, with everyone chipping in and helping each other out – as a freelance fruit picker, you work on your own." \*\* The days of a freelance picker are nearly done and dusted. \*\*

Johnny sprayed arrowhead in many channels and drains as well as noxious weeds along the banks.

And the exciting times for Johnny did not end with the conclusion of the FIEP – he was successful in applying for a permanent position, based at Cobram.

"I love going to work with GMW," said Johnny.



Johnny sprays an arrowhead infestation in one of his new employer's channels.

# CASE STUDY #6

# Family fruit grower keeps orchard and catchment healthy

#### NAME

Pargan Bhatti

### AGE

32

#### LOCATION

Ardmona

### **CCCUPATION BEFORE FIEP** Fruit grower

### HOST ORGANISATION

Goulburn Broken CMA and Greater Shepparton City Council

### TIME WITH FIEP 3 months and 6 months

### MAIN TASKS

- Spray weeds
- Fencing
- Plant trees

# QUALIFICATIONS GAINED & TRAINING THROUGH FIEP

- First aid
- Fencing
- Chainsaw
- Tree & weed identification

**Pargan Bhatti**, 32, is very grateful for the Fruit Industry Employment Program (FIEP) because it provided him with a paid job as well as the opportunity to talk with others impacted by the downturn in the fruit industry.

"It was good to know other farmers who were in the same shoes," said Pargan.

"It affected the whole region, not just us," said Pargan.

"I know some FIEP workers in their fifties and sixties who had to pull half their fruit trees out and had no income."

Pargan has grown pears, cherries and peaches with his father and brother at Ardmona since 2002.

Pargan explained that over the last few years they have had to dramatically increase production for the fresh fruit market, which has become very competitive.

"The FIEP offered farmers the chance to earn money so they wouldn't have to sell out, and it helped out the CMA (Goulburn Broken Catchment Management Authority) and other organisations too," said Pargan.

"Nobody would have sprayed Chilean needle grass if we hadn't.

"The qualifications and training provided by FIEP are very useful and the coordinators at my two host organisations, Corey Wilson (Goulburn Broken CMA) and Paul Dainton (Greater Shepparton City Council), were very helpful.

"I learnt a lot about fencing – I even use special new knots now when building our trellises.

"The fencing skills are something all farmers can use, including to earn income off their own farms.

"First aid is also important for farmers – they have their own workers who need looking after.

"FIEP taught people about

# <sup>66</sup> It was good to know other farmers who were in the same shoes. <sup>99</sup>

working in a team and communicating. Many were very used to just working on their own.

"I certainly got to know the area better and the social contact was important."

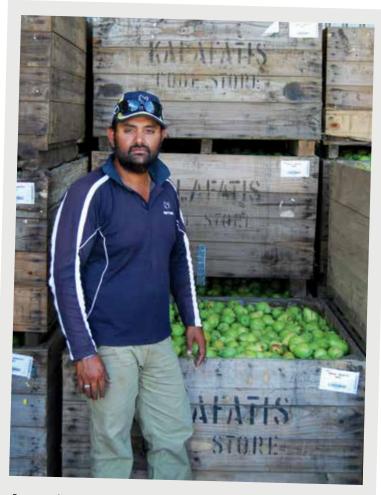
Pargan said his FIEP crew helped volunteers plant a couple of thousand trees near Benalla as part of the regent honeyeater project, helping volunteers.

"I didn't know there were so many different types of tree.

"The flexibility of being able to temporarily leave FIEP and return to our orchard for harvest was very important for me."

Pargan said that taxpayers' money should be used for something like FIEP because "you can see what's done for the money."

"Are there any more programs like this one coming?" asked Pargan.



Pargan Bhatti appreciated FIEP's flexible work arrangements.

# PROJECT PARTNER RESULTS AND REACTIONS

# **FIEP action results for each partner**

		PARTNER				
ACTION	TOTAL	Greater Shepparton City Council	Goulburn Broken CMA	Goulburn- Murray Water	Moira Shire	Parks Victoria
Weeds controlled	1500 ha	300 ha	-	650 ha	300 ha	250 ha
Roadside weeds	43 km	13 km	-	-	30 km	-
Fence						
Built (new)	47 km	-	37 km	-	5 km	5 km
Repaired	20 km	-	3 km	2 km	1 km	14 km
Seedlings						
Planted	13,000	9,000	1,000	-	3,000	-
Guarded	9,000	5,000	1,000	-	3,000	-
Watered	18,000	14,000	1,000	-	3,000	-
Nest boxes constructed	400	-	330	-	70	-
Seed						
Collected	40 kg	-	10 kg	-	30 kg	-
Cleaned	12 kg	-	12 kg	-	-	-
Hollow logs replaced	300	-	100	-	200	-
Habitat logs replaced	70 t	-	-	-	70 t	-
Rubbish removed	15 t	3 t	-	2 t	6 t	4 t
Channel or drains maintained	370 km	-	-	370 km	-	-
Mulch spread	150 m	150 m	-	-	-	-
Open native space managed	500 ha	400 ha	-	-	50 ha	50 ha
Tracks cleared	50 km	-	-	-	-	50 km
Cattle grids maintained	5	-	-	-	-	5
Signs erected	5	-	-	-	-	5
Controlled burn works	30 ha	-	-	-	-	30 ha

# **Agreed FIEP targets and results**

Target







Weeds controlled (ha)

1,500

100



67

Fencing (km)

# **Moira Shire**

#### NAME

James Walters & Gary Deayton

## AREA OF Responsibility

Moira Shire

### POSITION

Environmental Services Technical Officer and Natural Resources Officer

### FIEP PARTICIPANTS

7 (usually 4 at any one time)

### ACCREDITATION GAINED

First aid, chemical use, chainsaw, truck driving

### FIEP ACTIVITIES

- Emergency and fire recovery works
- Control weeds
- Fencing
- Plant and maintain native seedlings
- Salvage hollows and construct nest boxes
- Remove rubbish
- Collect and clean native seed for revegetation

#### 300 ha of weeds controlled

6 km fenced

3,000 native seedlings planted and maintained

Getting works on the ground through the Fruit Industry Employment Program (FIEP) was straightforward, according to Moira Shire's Natural Resources Officer, Gary Deayton.

"We have had a lot of joint-agency experience in recent years through drought and flood employment programs and a fire recovery program," said Gary.

"The FIEP built on these very successful programs as well as the strategic-level partnerships developed in the Goulburn Broken Catchment over many years.

#### "The existing agency relationships meant the Moira Shire could sign up to the FIEP promptly and with great confidence," said Gary.

Environmental Services Technical Officer, James Walters, said that Moira Shires's FIEP crews were "huge value", far exceeding targets set for them. Gary said the crew members' work ethic was extraordinary.

"They worked in well with our Moira Shire teams and we would be pleased to recommend them to prospective employers," said Gary.

"They were hard working, used to working outdoors and showed initiative when it came to getting the job done," said James.

"They attacked woody weeds in high value conservation sites, complementing community-led projects like the Broken-Boosey Conservation Management Network and the Superb Parrot Project.

"They were also critical with fire recovery along the Broken and Nine Mile Creeks. Works included re-fencing Black Swamp, weed control, and revegetation at Kinnairds Wetland.

"Moira Shire staff and the FIEP are all extremely disappointed that FIEP is finishing," said James.



Sam Grasso and Kris Ramankutti (FIEP participants), Gary Deayton (Moira Shire), Kerrie Wilson and Darren Watson (FIEP participants), James Walters (Moira Shire).

# **Greater Shepparton City Council**

#### NAME

Paul Dainton

### AREA OF Responsibility

Greater Shepparton City Council

### POSITION

Coordinator of Native Open Space

FIEP PARTICIPANTS

13 (usually 7 at any one time)

### ACCREDITATION GAINED

First aid, chemical use, chainsaw

### FIEP ACTIVITIES

- Storm recovery works
- Control weeds
- Fencing
- Plant and maintain native seedlings
- Remove rubbish

#### **300 ha** of weeds controlled **9,000** native seedlings planted and maintained

Paul Dainton, Greater Shepparton City Council's Coordinator of Native Open Space, said that the FIEP achieved far more for the environment than was expected.

### "The first crew got so much done that we had to put another crew on," said Paul.

Apart from revegetating large areas, Paul said that FIEP crews had helped the council complete maintenance and follow-up work it would otherwise not be able to do.

"We were able to spray Chilean needle grass, a restricted weed in Victoria, on roadsides to stop it from spreading," said Paul.

"The FIEP also provided the additional manpower needed to help clean up after storms and high winds, water street trees and maintain water-wise native plantings at the new Vaughan Street precinct and Kialla Lakes.

"It was great to have people with chainsaw and chemical handling skills who could just get in there and get the job done.



Greater Shepparton City Council's Paul Dainton

"Participants were generally very happy, getting training, an income and gaining a greater appreciation for the environment.

"The FIEP was uncomplicated to manage, with Corey (Goulburn Broken CMA) and Peter (Programmed) keeping us well informed," said Paul.

# **Parks Victoria**

#### NAME

Neville Wells and John Hutchison

### AREA OF Responsibility

Lower Goulburn National Park and Murray River Parks

### POSITION

Shepparton and Yarrawonga Team Leaders

### FIEP PARTICIPANTS

4 (usually 2 at any one time)

### ACCREDITATION GAINED

First aid, chemical use, chainsaw, truck driving

### FIEP ACTIVITIES

- Fire recovery works
- Control weeds
- Fencing
- Plant and maintain native seedlings
- Remove rubbish
- Track clearing
- Maintain amenities
- Planned burning

#### 250 ha of weeds controlled 19 km fenced

Parks Victoria's Shepparton Ranger Team Leader, Neville Wells, says that you only have to look at the list of results to know how successful the Fruit Industry Employment Program (FIEP) has been.

#### "It's hard to believe you could get such ready-made workers for the work we do," said Neville.

"Fruit growers and workers come with a lot of transferrable skills, from handling chemicals and vehicles to handyman skills.

"The timing of the program has been great.

"With all the fires last year, it meant regular staff were away a lot and less urgent, but nevertheless important, jobs wouldn't have got done without the FIEP crew.

"We were able to integrate them with our other crews and expose them to a wide variety of locations and challenges, from Echuca to Yarrawonga to Shepparton. "There's no doubt there will also be a PR (public relations) benefit for Parks Victoria: they have gained a good insight into the work we do and the challenges we face, and they are communicating that back into their communities," said Neville.

"This project has achieved a lot and none of it would have happened without the FIEP," said John Hutchison, Parks Victoria's Yarrawonga Ranger Team Leader.

"The crews worked alternate weeks based out of Shepparton and Yarrawonga. Corey (Goulburn Broken CMA) placed the right people for the Parks Vic. jobs: they had a lot of maturity and common sense, which is what you need when working in the forest.

"I am very pleased to see Dale (Jannenga) come through the entire program and gain a 26-week project firefighter position in Shepparton – this is what the program was designed to do," said John.

"I am sure Parks Victoria would be very supportive of a similar project in future," said Neville.



Neville Wells and FIEP participant Dale Jannenga inspect a site.

# **Goulburn-Murray Water**

### NAME

Roger Baker

### AREA OF Responsibility

Echuca to Yarrawonga

## POSITION

Coordinator Aquatic Plants East

### FIEP PARTICIPANTS

13 (usually 7 at any one time)

### ACCREDITATION GAINED

First aid, chemical use, chainsaw, truck driving

### FIEP ACTIVITIES

- Identify and control weeds
- Maintain channels and drains
- Fencing

# 650 ha of weeds controlled370 km of channels or drains maintained

Roger Baker has worked for Goulburn-Murray Water (GMW) and its predecessors for 37 years and said he has never experienced a program like the Fruit Industry Employment Program (FIEP).

"I must admit, I entered into FIEP with a degree of trepidation, but I have been very pleasantly surprised," said Roger, GMW's Coordinator Aquatic Plants East.

"The participants were virtually 'ready-to-go' because of their experience in handling chemicals and heavy vehicles and we achieved excellent results – far in excess of the targets.

#### "The spirit of partnership between FIEP's agencies created direct and open relationships, which ensured that any problems with performance were dealt with quickly," said Roger.

Corey Wilson, Goulburn Broken CMA's FIEP Manager, said that having crews manage arrowhead (*Sagittaria graminea* species), a 'weed of national significance', from channels and drains close to high conservation value streams like the Broken and Boosey Nine Mile Creeks was an absolute bonus.

"The crews also followed up and eradicated infestations in and along these streams," said Corey.



Goulburn-Murray Water's Roger Baker.

"Everyone was a winner and the controlling of the weeds ensures a more reliable water supply to irrigators," said Roger.

"More than 700 kilometres of arrowhead were sprayed across the three centres."

GMW's three FIEP crews were based at Cobram, Tatura and Shepparton.

Roger said that an added benefit of FIEP was that participants got to learn about water delivery challenges from GMW's perspective.

"I hope many of them are now talking about the challenges and solutions within their communities," said Roger.

"It has been very satisfying that some of the participants gained extra skills and one is now employed with us on a long-term contract."

# **Programmed Integrated Workforce**

# NAME

Peter Bullen

## POSITION

Area Manager

### AREA OF Responsibility

Goulburn and Murray Valleys

### FIEP PARTICIPANTS

Employed all FIEP participants: 40 (usually 22 at any one time)

### ACCREDITATION GAINED

first aid, chemical use, chainsaw, construction, truck licence (facilitated by Programmed)

### FIEP ACTIVITIES

- Participant performance
- Occupational Health
  and Safety

Peter Bullen is the Goulburn and Murray Valleys area manager of staff provider, Programmed, which had been involved in similar programs with the Goulburn Broken CMA before.

"The scope of our task was very familiar, although this group was particularly used to working outdoors and doing jobs like spraying weeds," said Peter.

"The outputs achieved were huge – there was an obvious gap, and it achieved a lot.

"It would be good to do more programs like this, only with broader eligibility criteria.

Peter valued how well FIEP was administered, including the directness of communication and the healthy spirit of collaboration.

"The (FIEP) steering committee functioned really well.

"While it's obviously good from a commercial perspective to be involved with a program like this, it's great to be part of something that gives people a leg up." Peter said that Programmed had re-employed FIEP participants with several clients.

"Our customers are only happy if we have staff who perform on our books, so we are always on the lookout for good attitudes and work ethic, as well as skills," said Peter.



Programmed's Peter Bullen



# COREY WILSON, FIEP MANAGER, GOULBURN BROKEN CMA

# Lessons for future programs



Corey Wilson, FIEP Manager, Goulburn Broken CMA

FIEP was evaluated independently, using data from a participant survey, interviews of participants and partner-agency contacts, and monthly reports to the FIEP steering committee.

The evaluation uncovered several new lessons and reinforced many learnt by the Goulburn Broken CMA and partners over many years.

# Ingredients for successful regional employment programs

Regional environmental employment programs are responsive and achieve excellent results when:

- roles of partner organisations are clear and complementary, enabling each to contribute its specific expertise
- relationships between partners (especially individuals within them) are long and strong

- the general attributes and needs of program participants are thoroughly considered
- personnel from funding bodies regularly monitor progress, while allowing funds and time for coordinated, locally-based and tailored decisions.

#### Mobility across host organisations

Programs achieve more works when participants can move between host organisations because participant attributes can be be better matched with tasks, including when seasonal or crisis responses are required.

Participants also experience a greater variety of challenge when they work with more than one host, as several FIEP participants did.

# Transferrable skills of farmers and farm workers

Large-scale, highly visible changes can be achieved using farmers and farm workers: they generally have initiative, a strong work-ethic, can work independently, and have skills that are readily transferred to environmental and outdoor amenity work.

The three targets agreed with the Victorian Government were greatly exceeded: number of participants 174% (achieved 40, target 23), weed control 1500% (achieved 1500 ha, target 100 ha), and fencing 335% (achieved 67 km, target 20 km).

# Other benefits of regional employment programs

Participants often become new advocates for government programs.

Many participants become longterm employees: host organisations and participants get to 'try each other out' through employment programs.

Programs like FIEP expose many participants to rigorous health and safety measures, which is likely to reduce their risks when working for other organisations, including small business such as farms.

#### **Options beyond physical labour**

Office-based options for employment programs are likely to become more important as an increasing number of workers reach an age when prolonged physical activity cannot be sustained.

#### Transition beyond the employment program

While participants were overwhelmingly satisfied with FIEP, 37% of survey respondents did not know what they were going to do next. Perhaps more could be done at the end of employment programs to help them transition to the next phase of their lives.

# FIEP IN THE MEDIA





Goulburn Valley crisis deepens FRUT SQUEEZE

By CREARA PEARCE and ALEY SAMPSON

COULINGAN Valley growers are responsed

---- APPLICANTS 'INELIGIBLE' Upen season on jobs

#### By CIMARA PEARCE

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SEVERAL anemployed people from outside the fruit industry are understood to have apploed for a Victorian Government funded employment program for Goulhorn Valley orch-ordine.

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Management Authority the group administering the pro-prim — said 'the ad is perfly clear about who is eligible and who is not'. The adventisement, which has been running in local media says. To be eligible for this employment program, appli-cents must be find growers, long-term find, growing ser-vice providers who reside in the Gouldnum Broken Catchment and will be

# Work program for orchardists

#### By Darren Linton

The Victorian Government's \$2 million Fruit Industry Employment Program will open for applications today.

ment Program provides an alternative source of income to growers and workers in the short term, in exchange for their help with environmental restoration and protection projects in their region such as Broken Catchment Management Authority are supporting the program.

It is a similar program to those which mn successfully in Victoria following recent drought and flood events." Mr

ind had been appointed for the program and am applications were open for a) were likely to begin this month once training was completed "We expect about 100 ha of weed control and 20 km of

weed control and 20 km of fencing to be completed under the program together with a range of other beneficial tasks along waterways and wetlands "M+ Norman



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# Fruit squeeze hurts Goulburn

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overa and stall whe are access within sends to a rana perioding full time L within the Gouthern Val-The FGV report summers and researce would deep by 4 real on and more than 0 pds would be heat.

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The plan will see a committee of Ge Valley industry and community represent



Jobs set up for growers

Orchard workers and owners put out of a job by SPC Ard-mona's fruit intake cuts will be eligible for work in fencing, weed control and other conser-vation projects as a result of the Victorian Government's \$2 mil-tion employment program. The Goulburn Broken Catch-ment Management Authority and the Department of En-vironment and Primary Indus-tries are delivering the Fruit Industry Employment program and it is expected to be similar to the drought and flood recov-ery employment programs the environment and programs the construction of the state of the state of the to the drought and flood recov-ery employment programs the

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GOULBURN

Fruit Grower Service providers

tive officer Chris Norman said they were still fine-tuning the details but the program would be up and running by August. "We will advertise for or chardists and orchard workers who will be unemployed of the fruit intake cuts, to apply and orchard workers who will be unemployed as a result of the fruit intake cuts, to apply and 20 km of fencing are ex

Fruit Growers, Fruit Grower Workers,

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Employment scheme bears frui

Four Fruit Industry Employ-ment Program crews will start work on environmenial pro-jects with City of Greater Shepparton and Moira Shire councils, Parks Victoria and Gouiburn Broken Catchment Management Authority this week.

Char Dam

Management Autority and week. Goulburn Broken CMA re-ceived \$2 million from the Vic-torian Government to deliver the Fruit Industry Employ-ment Program to secure jobs for orchardists, workern or those affected by SPC Ard-mona's truit intake reduction. Goulburn Broken CMA chief executive officer Chris Norman said 18 people had undertaken first aid training

and completed chemical user and construction card qualifi-cations and would be employed. "While many of the pro-grange of relevant skills, it's important they have the op-portunity to update their qual-tications, and acquire new ones, that will help them with their long-term employment opportunities." Mr Norman said.

said. He said work crews would work with agencies around Shepparton. Tatura, Cobram and towns across the the catchment's north to under-take weed control, fencing, rubbish removal and infra-

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horticulture industry tra tion decisions were made.

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Timportantly too, during "Importantly too, during time of uncertainty a change, the program will during courage people to mix w others and talk about a share their experiences, rath than feel isolated and forgeten."

B For more information about how to apply for FIEP positions, phone Toni Jacobson at Programmed Integrated Workforce on 5831 7676.

Applications can be made in person at the Programmed Integrated Workforce office at 193A Corio St, Shepparton.

spraying increase





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> Glenn Wilson Tallangatta Valley

#### vernment plan aid Goulburn

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around Shepparton and conomies, "Growers in ate fight to survive" (WT 0), week, I announced the om Valley Industry and yment Plan, to be driven hepparton committee and with an initial invest-of \$5 million from the an Government. plan aims to diversity and was en-

ng a change and was en-Choon statement

# es jobs

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gram. , run by the Goulburn ent Management Authoriloyment opportunities to affected by cuts to fruit

Irdmona. ging director Gavin Hanlor ance for the water authority support during the busy n, which starts next month

s from horrific and in-ane abuse. istory also shows the indus-the Government and the re-ant countries are not able to in formers for the Aut. is formers for the Aut. GV TASKFORCE HEAD BRIEFS POLITICIAN NAMESAKE ON INDUSTRY, JOBS PLAN FOR AREA

Douncement of SPC's decis to cut fruit intakes. This was just one of seve aid measures announced This mooth, the \$1 billi Regional Growth Fund fund its 1000th project, having i vested \$300 million into pr jects fotalling \$1.25 billion. The RGF co-invests in n gional and rural projects an DARREN

The RGF co-invests in n gional and rural projects an programs that may otherwis have not come to fruition. Through the 49 projects n the RGF's Economic Infra structure Program alone, more indirect jobs have been deliver-ed to country Victoria.

indirect jobs have been deliver-ed to country Victoria deliver-ployment rate dropped to 4.6 per cent in May this year, down from 6.3 per cent when the pre-vious Labor Government left due to office in November 2010

Good things are happening.

Minister for Regional and Rural Development Peter Ryan

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COMMUNITY UPDATE More support for Goulburn Valley fruit

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#### THEIR PRIME INTEREST IS THE FUTURE THE GOULBURN VALLEY AND IT DOES HAVE A GREAT FUTURE.

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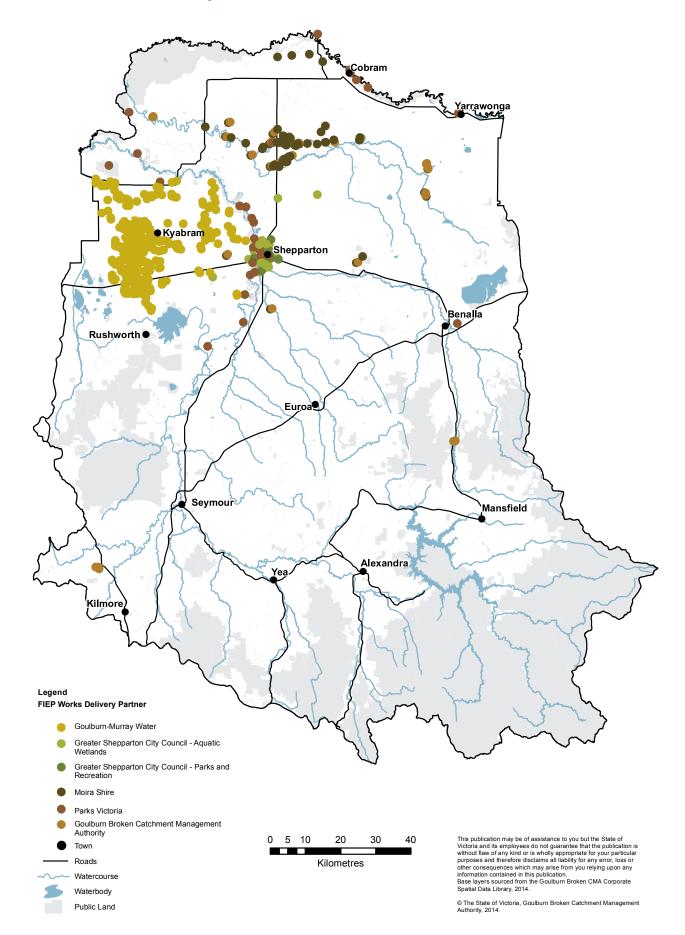
# Fruit workers give fire help

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# FIEP WORKS MAP

#### FIEP works between September 2013 and November 2014



33



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